

# Sustainable Sonoma-Learning Lab

Ali Gaylord MidPen Housing Corporation May 14, 2019



# MidPen Housing

### **Real Estate Development:**

 8,000 affordable homes in 105 properties;
 1,002 units under construction.

### **Property Management:**

Self-manage all 105 properties

#### **Resident Services:**

- Invest \$7.3 million annually; partner with over 200 service partners.
- MidPen Works in 11 counties:
   Alameda, Contra Costa, Monterey,
   Napa, San Benito, San Mateo,
   Santa Clara, Santa Cruz, Solano,
   Sonoma and Yuba









# Failures of Past/Lessons Learned

## **Public Housing failures:**

- Discriminatory zoning
- Poor design
- Over-concentration nonworking poor
- Poorly managed
- Lack of services





## MidPen Model

- Site near neighborhood amenities
- Great design matters





- Mix of income levels
- Quality property and asset management
- Services enriched housing







- Community outreach and engagement- prior to developing designs
- Ensure community member concerns are heard
- MidPen is a long term Owner,
   Property Manager, and Resident
   Service Provider





# **Aptos Blue**



- 40 rental homes for families
- Aptos Rancho Rd., Aptos

 One of the six sites re-zoned by Santa Cruz County with the goal to provide affordable housing.





## **Fetters Apartments**



- 60 family rental homes
- Hwy. 12, Sonoma Springs
- Provides services for families including after school programs for youth



**Kottinger Gardens** 



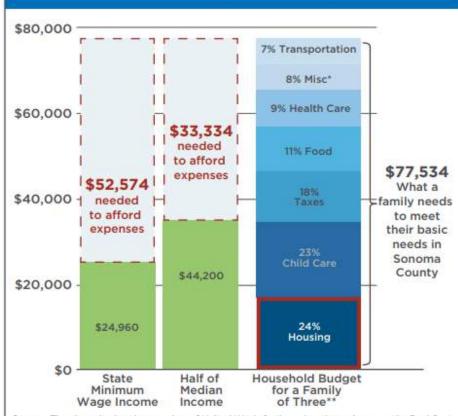
- Demolition of 90 existing outdated senior affordable units, replaced with development of 131 new senior affordable units on 6.5 acres
- Three of four parcels owned by City of Pleasanton, fourth parcel owned by Pleasanton Gardens, Inc., a non-profit entity
- Kottinger Drive, Pleasanton



# Sonoma-Jobs and Housing

- Most rapid job growth in low-wage, low skill jobs, including service sector
- Projected median wage for top ten occupations with the most job openings between 2014-2044 is \$13.09
- One in three Sonoma County households earn less than \$50K annually.
- Job growth outpaces housing production by 9:1





Source: The above budget is a preview of United Way's forthcoming data release on the Real Cost Measure. Please visit https://www.unitedwaysca.org/realcost for more information about what it takes to meet basic needs in Sonoma County.

costs associated with one working adult and two children (one school-aged child and one toddler). Each percentage represents how much a family's annual budget is captured in each cost category (housing, child care, etc.).

<sup>&</sup>quot;The "miscellaneous" budget category includes all other categories not defined.

"The household budget for a family of three uses a population weighted average to estimate the costs associated with one working adult and two children (one school and child and one



## **Solutions**

- Land Use Planning and Policy
- Local Priorities
- Funding







## **Policies- Tenant Protections**

- Tenant protections three bills in legislature now.
  - Just Cause for Eviction (AB 1481)
  - Anti-rent gouging (AB 1482)
    - CPI plus 5%
  - Rental Assistance and Right to Counsel (SB 18)

Particularly important in Sonoma after wildfires and floods



## **Policies- Accessory Dwelling Units**

- Change existing state law to remove regulatory barriers to ADU's (AB 68 and 69)
  - In residential zones
  - Allowance for multiple ADU's in multi-family homes
  - Creation of a small homes building code
- Technical assistance will be needed to implement effectively





# **Acc**essory Dwelling- Technical Assistance

# **Hello** Housing





## Bright in your Backyard

- There are 1.5 million single family homes in the Bay Area.
- A Bay Area Council poll said 25% of Bay Area homeowners would be interested in adding a second unit to their home.
- Hello Housing and San Mateo County are launching a pilot to increase production of second units to (1) stabilize homeowners or (2) create affordable housing.
- Hello Housing will provide free project management to help homeowners turn "someday" into "today" and work with participating cities to create "right-sized incentives" to deliver public benefits.
- Cost to construct is a barrier to homeownersgood place for philanthropy to fill in



# **Affordable Home Ownership**



making places

### stewardship

balancing the public and private good



- "To us, homeownership means independence, accomplishment, community and family."
  - Carla & Jason, Novato BMR Homeowners

- Primary focus is on affordable homeownership
- Hello Stewardship manages affordable ownership & rental programs on behalf of 9 cities and two counties
- Stewards 1,100+ deed-restricted homes and 800+ apartments
- Designs and manages down payment assistance programs including AC Boost, its newly launched \$50 million program in Alameda County funded by Measure A1



## **Policies- Land Use**

- Encourage more dense development near transit
  - Contain growth in infill areas
- Protect "sensitive communities"
- Thoughtful discussions about where and how increased density makes sense
- Unlocking Public Lands for Affordable Housing
  - Maintaining a database of "surplus land" (AB 1486)
  - Including COG's as "local agencies"



## **Funding**

- Creation of a Regional Housing Agency for 9 county Bay Area
  - Could levy tax measures and fund Affordable Housing
- Eliminate Supermajority for Taxation (ACA 1)
  - Constitutional amendment to allow city or county to levy an ad valorem tax for housing if approved by 55% of voters





# **Funding**

- Veterans and Affordable Act of 2018
  - Prop 1 provides \$4 billion to create homes for veterans, seniors, and low income working families
  - Prop 2 provides \$2 billion to create permanent supportive housing for homeless and mentally ill
- Successful Examples of Local Funding Measures
  - Measure K San Mateo County (\$300M)
  - Measure A Santa Clara County (\$950M)
  - Measure E Alameda County (\$580M)
  - Napa Valley TOT measures (\$5M annually)
- Federal Resources Managed Locally
  - CDBG/HOME
  - Project-Based Section 8 Vouchers



# **Capital Financing Available**

### Donated Land / or Below-Market Groundlease

### **Soft Debt**

• Public funding in the form of 55-year loans, 0%-3% simple interest repayment due only if cash flow is available

#### **Conventional Hard Debt**

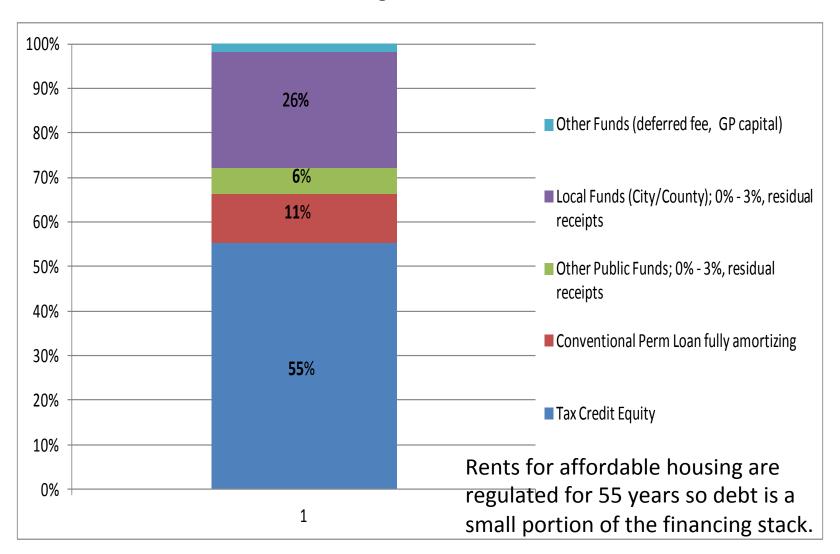
- Construction loan
- Permanent mortgage with mandatory debt service

### **Low-Income Housing Tax Credit Equity**

- Competitive process to qualified sponsors
- Sold to investors for up front equity in exchange for 10 year stream of tax credits



## The Capital Stack





# **QUESTIONS**